

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

(NC 451)

In-Year Report of the Municipality

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

Mid-Year Budget & Performance Assessment for the period 1 July 2023 to 31 December 2023

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principal piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day-to-day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorized expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

PART 1

Section 1: Introduction

Purpose

To inform Council of progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2023/24 financial year, and to recommend whether an adjustments budget is necessary.

Background

In terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003):

- 1) The accounting officer of a municipality must by 25 January of each year -
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account –
 - the monthly statements referred to in section 71 for the first half of the financial year;
 - the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - the past year's annual report, and progress on resolving problems identified in the annual report; and
 - the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to –
 - the mayor of the municipality
 - the National Treasury; and
 - the relevant Provincial Treasury.
- 2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.
- 3) The accounting officer must, as part of the review -
 - make recommendations as to whether an adjustments budget is necessary; and

- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the mayor must, in terms of Section 54(1):

- Consider the report;
- Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- Submit the report to the council by 31st January of each year.

Contents of this report

With the concurrence of the Acting Chief Financial Officer, it was agreed that:

- (a) The Finance department prepared a report complying with the financial requirements of MFMA section 71. The mid-year budget statement for 2022/23 financial year will be submitted to all legislated parties by the 31st January 2023.
- (b) The outcomes of the above-mentioned reports and reviews form the basis of the mid-year budget and performance assessment.

PART 2

Section 2: Report of the Mayor

2.1 High level assessment of MFMA s71 financial reports for the past 6 months

Overall Performance Information

The year- to- date figures information as per the Table C1 of the monthly budget statement summary for the period ending 31st December 2023.

SUMMARY OF FINANCIAL INFORMATION					
DESCRIPTION	ORIGINAL BUDGET R'(000)	YTD BUDGET R'(000)	YTD ACTUALS R'(000)	YTD ACTUALS VS BUDGET %	ACTUALS VS ORIGINAL BUDGET %
TOTAL OPERATING REVENUE	287 336	143 668	184 192	128.21%	64.10%
TOTAL CAPITAL REVENUE	132 651	66 325	26 063	39.29%	19.65%
GRAND TOTAL REVENUE	419 987	209 993	210 254	100.12%	50.06%
TOTAL OPERATING EXPENDITURE	320 067	161 994	119 771	73.94%	37.42%
TOTAL CAPITAL EXPENDITURE	137 121	68 560	22 125	32.27%	16.14%
SURPLUS/(DEFICIT)	(37 201)	(20 561)	68 359		

➤ Revenue

The total revenue performance in terms of year-to-date actuals is R210 million (Operating Revenue of R184 million and Capital Revenue R26 million). However, if we exclude grants and focus on the municipality's own revenue then performance is R53 million.

The municipality received grants from National and Provincial Departments as at December, which is R128 million for Equitable Share, R55 million for Municipality Infrastructure Grant (MIG), R43 million Water Services Infrastructure grant (WSIG), R3.1 million Financial Management Grant (FMG), R626 thousands for Library Grant , R564 thousands for Kumba Resources Internship Programme and R540 thousands for Expanded Projects Work Programme(EPWP).

Municipality has signed a Memorandum of Understanding with Kumba Iron ore for funding internship program with the of R2.3 million for the period of 18 months started November 2022.

➤ Operating Expenditure

Current expenditure is almost at 74% of the year-to-date budget, and operating expenditure is performing well.

Employee related cost and remuneration for Councillors at R58 million and R7.5 million are within the budget.

Bulk Electricity is overspending its already above by 15% against the original budget, expenditure to date R8.1 million. The item was under budget and will be corrected during budget adjustment.

This expenditure item will continue to be monitored in order to avoid unauthorized expenditure.

➤ **Capital Expenditure**

Current expenditure 32% of the year-to-date budget. Water projects incurred expenditure during the month of December amounting to R22 Million.

Roads, Waste water management and Finance and administration project is not performing. Water project spend R6.5 million and Community Facilities is R779 thousands are the only item that has movement. all contract for capital project expired, municipality has appointed new service provider.

➤ **Cash flows**

The municipality started the Year with a positive cash & cash equivalents balance of R34.1 million and increased this by R29.4 million from July until December resulting in a closing balance of R63.5 million. Closing balance of R63.5 million (R18 million cash and R44.5 million investments).

➤ **High level SDBIP overall performance**

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2023 to 31 December 2023.

The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under Part 5

➤ **Financial Problems or Risk Facing the Municipality**

Municipality is depended on grants and the majority of residents that fall within the municipality is almost 95% indigent. The Municipality is only collecting revenue in Van Zylrus and Hotazel which are also having challenges with settling their accounts. It is a known fact that due to the non-payment of debtors and endemic poverty in the area, the collection rate for municipal services and Rates debt recovery is low.

This has a detrimental effect on the municipality's financial resources. Financial administration should be the second most important focus point of municipality with basic service delivery as the most important. Any additional resources should be directed towards developing a financial administration turnaround strategy.

the turnaround strategy on in-service training and assistance on every aspect of financial administration with detail to the lowest level and administrative powers be delegated to the lowest level without impeding on proper internal control.

2.2 Potential impact of the national and provincial adjustments budget

The National government adjustment budgets will impact on the municipality's adjustment budget as it contains allocations received by Joe Morolong Local Municipality which were gazetted. Allocation for Municipal Infrastructure Grant has decreased,

2.3 Conclusion

The mid-year budget and performance assessment indicates that:

- (i) an adjustments budget for 2023/24 will be required, and this must be approved by Council by no later than 29th February 2024.
- (ii) the revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;
- (iii) The revised IDP, taking into account revisions as a result of the adjustments budget and revised SDBIP, will be approved Council.

Section 3: Executive Summary

The executive summary of the mid-year budget and performance assessment must, in addition to the information in executive summary of the monthly budget statement as well as on the quarterly report on the implementation of the budget and the financial affairs for the municipality provide a summary of the impact of the national adjustments budget and the relevant provincial adjustments budget.

INTRODUCTION

The Mid-Year Review has been prepared in terms of the Local Government: Municipal Budget and Reporting Regulations (as per the prescribed formats) Government Gazette 32141, 17 April 2009.

It must be noted that in all instances where the tables contained within this report include the audited outcomes for 2021/22 that these results are based on the audited annual financial statements that were audited by the Auditor General in accordance with Section 126 (3) of the Municipal Finance Management Act.

BUDGET OVERVIEW–2022/23 MID-TERM BUDGET PERFORMANCE

➤ Revenue

The Revenue variances against the budget are: The table below presents the year-to-date budget of operational revenue and expenditure against the actual for the period ended 31 December 2023.

The total revenue performance in terms of year-to-date actuals is R210 million (Operating Revenue of R184 million and Capital Revenue R26 million).

The municipality received R109 million from National Departments during December, which is R52.7 million for Equitable Share, R40 million for Municipality Infrastructure Grant (MIG), R16 million Water Services Infrastructure grant (WSIG), R282 thousands and R29.7 million of operating revenue for Quarter 2.

	Original Budget	YearTD actual	YearTD budget	YTD variance	YTD variance	Original Budget Variance %	COMMENTS
R thousands					%		
Service charges - Electricity	8 019	2 842	4 009	1 168	29%	35%	Electricity is below 50% against the Year-to-Date budget. Adjustment budget will be needed on this item. Meters they been changed from conventional to prepaid
Service charges - Water	27 627	5 498	13 813	8 315	60%	20%	Performance for water service is above 60% against the Year to Budget.
Service charges - Waste Water Management	1 431	736	716	(21)	-3%	51%	Waste water is performance within the Original Budget.
Service charges - Waste management	3 665	1 229	1 833	604	33%	34%	Waste management is below 50% against the Year-to-Date budget. Adjustment budget will be needed on this item.
Sale of Goods and Rendering of Services	189	160	95	(65)	-69%	84%	Sales of goods its above 50%. This is sale of Tender documents and Clearence certificates.
Interest earned from Receivables	8 300	11 500	4 150	(7 350)	-177%	139%	Municipality will be implementing the Updated Indigent register 2023/24 and write off debts.
Interest from Current and Non Current Assets	8 043	2 788	4 022	1 234	31%	35%	interest earned on investment is R2.7 million to date which is below 50% against year-to-date budget.
Rental from Fixed Assets	80	32	40	8	20%	40%	Rental of Facilities is at 40% against the original budget. The most community halls and sports field that were vandalised by community are not condition to be rented out.
Licence and permits	5	–	2	2	100%	0%	Traffic unit is not functional
Operational Revenue	90	1 035	45	(990)	-2198%	1149%	
Property rates	30 500	14 602	15 250	648	4%	48%	Property Rates is performance within the Original Budget.
Interest	6 944	12 944	3 472	(9 472)	-273%	186%	interest on Rates is more than the anticipated budget .
Transfers and subsidies	325 105	225 286	202 638	(22 647)	-11%	69%	The Municipality has received most of the amount from National and Provincial allocation Dora Gazetted.

➤ Operating Expenditure

Current expenditure is almost at 74% of the year-to-date budget,

	Original Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Original Budget Variance %	COMMENTS
R thousands					%		
Employee related costs	126 134	57 948	63 067	5 119	8%	46%	Performance is within the budget.
Remuneration of councillors	13 799	7 542	6 900	(643)	-9%	55%	Over expenditure was due to the back pay remuneration for Council (Upper limits)
Bulk purchases - electricity	7 039	8 125	3 519	(4 605)	-131%	115%	the item has overspent the will be need to be adjusted above.
Inventory consumed	24 691	1 238	12 345	11 107	90%	5%	Municipality has appointed service provider for Store Items, expenditure will be improving.
Debt impairment	21 926	–	10 963	10 963	100%	0%	We are still experiencing a high turnover of consumer debtors who are not honoring their services and rates accounts hence a need to impair the receivables balances. The final figure is calculated at year end based on the applicable collection rate at the reporting period.
Depreciation and amortisation	34 804	–	17 402	17 402	100%	0%	Calculation for depreciation and asset impairment is usually done at year end with the Annual Financial Statements. It should be noted that this is an accounting entry and is based on estimate only
Interest	260	228	130	(98)	-76%	88%	Interest on arrears and interest on borrowing (DBSA Loan)
Contracted services	46 700	23 420	23 350	(71)	0%	50%	Rental of Facilities is at 40% against the original budget. The most community halls and sports field that were vandalised by community are not condition to be rented out.
Transfers and subsidies	500	–	250	250	100%	0%	SDBIP target for this item on Quarter 3.
Operational costs	48 146	21 269	24 073	2 804	12%	44%	Performance is within the budget.

➤ **Capital Expenditure**

Current expenditure 32% of the year-to-date budget. Water projects incurred expenditure during the month of December amounting to R22 Million.

Roads, Waste water management and Finance and administration project is not performing. Water project spend R6.5 million and Community Facilities is R779 thousands are the only item that has movement.

Rural Programmes Contracts (Consultants and Contractors) expired during the 2023 Calander year; thus, no sites were handed over. Procurement process for all service providers was completed November 2023, after which the Service Providers were appointed

➤ **Cash flows**

The municipality started the Year with a positive cash & cash equivalents balance of R34.1 million and increased this by R29.4 million from July until December resulting in a closing balance of R63.5 million. Closing balance of R63.5 million (R18 million cash and R44.5 million investments).

The municipality billed R24 million against Services Charges and Property Rate to date and Cash Flow is R2.9 million date. We only managed to collect 12.6% of R24 millions of billed revenue (Property Rate and services)

The municipality needs to implement debt management and credit control policy to improve the collection rates.

➤ **Conclusion**

The Assessment made has indicated that there is need for an adjustment on the budget. National Adjustment gazettes will also used to guide on revenue estimates as adjusted. Detailed analysis of the municipal performance for the period ending 31 December 2023 is presented in the different sections of this report.

Section 4: Resolutions

SECTION 72 -MID YEAR BUDGET &PERFORMANCE ASSESSMENT REPORT FOR 2023/24

This is the resolution that will be presented to Council in the Mid-Year report on the implementation of the budget and the financial state of affairs of the municipality as required in terms of Section 72 of the Municipal Finance Management Act, Act 56 of 2003.

RECOMMENDATION:

It is Recommended that:

- I. Council takes note of the Mid-year Budget and performance report in terms of Section 72 of the Municipal Finance Management Act;
- II. Council takes of the SDBIP performance report for the six months ending 31st December 2023.
- III. Council takes note that an Adjustment budget needs to be made to the annual budget and tabled to council for approval by end of February 2024.

Section 5: In-year budget statement tables

3.1 Monthly budget statements

3.1.1 Table C1: s71 Monthly Budget Statement Summary

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	34 024	30 500	–	5 514	14 602	15 250	(648)	-4%	30 500
Service charges	49 085	40 742	–	(18 098)	10 305	20 371	(10 066)	-49%	40 742
Investment revenue	6 234	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational	6 234	8 043	–	103	2 788	4 022	(1 234)	-31%	8 043
Other own revenue	190 934	208 052	–	57 737	156 497	104 026	52 471	50%	–
Total Revenue (excluding capital transfers and contributions)	286 511	287 336	–	45 256	184 192	143 668	40 524	28%	287 336
Employee costs	90 031	126 134	–	8 820	57 948	63 067	(5 119)		126 134
Remuneration of Councillors	13 636	13 799	–	1 436	7 542	6 900	643		13 799
Depreciation and amortisation	122 519	34 804	–	–	–	17 402	(17 402)		34 804
Interest	760	260	–	102	228	130	98		260
Inventory consumed and bulk purchases	23 468	31 730	–	2 518	9 363	15 865	(6 502)		31 730
Transfers and subsidies	443	500	–	–	–	250	(250)	-100%	500
Other expenditure	137 897	116 761	–	8 813	44 689	58 380	(13 691)	-23%	116 761
Total Expenditure	388 754	323 988	–	21 688	119 771	161 994	(42 223)	-26%	323 988
Surplus/(Deficit)	(102 243)	(36 652)	–	23 568	64 421	(18 326)	82 747	-452%	(36 652)
Transfers and subsidies - capital (monetary allocations)	121 534	132 651	–	5 625	26 063	66 325	#####	-61%	132 651
Transfers and subsidies - capital (in-kind)	92	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions	19 383	95 999	–	29 193	90 484	48 000	42 484	89%	95 999
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	19 383	95 999	–	29 193	90 484	48 000	42 484	89%	95 999
Capital expenditure & funds sources									
Capital expenditure	116 784	126 121	–	6 500	21 346	63 060	(41 715)	-66%	126 121
Capital transfers recognised	105 821	132 651	–	7 279	22 125	66 325	(44 201)	-67%	132 651
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	10 964	4 470	–	–	–	2 235	(2 235)	-100%	4 470
Total sources of capital funds	116 784	137 121	–	7 279	22 125	68 560	(46 436)	-68%	137 121
Financial position									
Total current assets	139 501	263 294	–		140 794				263 294
Total non current assets	1 367 907	1 563 376	–		22 125				1 563 376
Total current liabilities	65 987	193 134	–		60 655				193 134
Total non current liabilities	7 042	6 459	–		(69)				6 459
Community wealth/Equity	1 492 109	1 626 940	–		102 332				1 626 940
Cash flows									
Net cash from (used) operating	(92 239)	258 944	–	73 857	234 956	133 519	(101 437)	-76%	258 944
Net cash from (used) investing	(134 376)	(132 101)	–	(8 371)	(25 444)	(66 050)	(40 607)	61%	(132 101)
Net cash from (used) financing	129	(207)	–	8 820	57 948	(103)	(58 052)	56176%	(207)
Cash/cash equivalents at the month/year end	(169 816)	186 706	–	–	267 461	127 435	(140 026)	-110%	126 637
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	23 443	12 791	6 682	17 812	3 468	22 530	6 737	382 903	476 365
Creditors Age Analysis									
Total Creditors	1 842	70	3	5	248	110	4 036	4 955	11 268

3.1.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

NC451 Joe Morolong - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue - Functional										
<i>Governance and administration</i>		188 244	231 207	–	61 214	162 040	115 604	46 437	40%	231 207
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		188 244	231 207	–	61 214	162 040	115 604	46 437	40%	231 207
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		3 020	14 496	–	5	258	7 248	(6 990)	-96%	14 496
Community and social services		3 020	3 491	–	5	258	1 745	(1 488)	-85%	3 491
Sport and recreation		–	11 000	–	–	–	5 500	(5 500)	-100%	11 000
Public safety		–	5	–	–	–	2	(2)	-100%	5
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		85 027	24 054	–	3 541	10 934	12 027	(1 093)	-9%	24 054
Planning and development		3 492	3 666	–	2	102	1 833	(1 731)	-94%	3 666
Road transport		81 534	20 388	–	3 539	10 832	10 194	638	6%	20 388
Environmental protection		0	0	–	0	0	0	(0)	-19%	0
<i>Trading services</i>		97 822	150 230	–	(13 879)	37 022	75 115	(38 093)	-51%	150 230
Energy sources		8 402	8 214	–	1 120	6 947	4 107	2 840	69%	8 214
Water management		83 600	119 756	–	(15 577)	26 769	59 878	(33 108)	-55%	119 756
Waste water management		1 592	17 960	–	275	1 520	8 980	(7 461)	-83%	17 960
Waste management		4 228	4 300	–	303	1 787	2 150	(363)	-17%	4 300
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	374 113	419 987	–	50 881	210 254	209 993	261	0%	419 987
Expenditure - Functional										
<i>Governance and administration</i>		149 467	137 318	–	13 914	75 797	68 659	7 138	10%	137 318
Executive and council		26 510	31 548	–	2 473	15 689	15 774	(85)	-1%	31 548
Finance and administration		120 926	102 941	–	11 285	58 863	51 471	7 392	14%	102 941
Internal audit		2 032	2 829	–	156	1 245	1 415	(169)	-12%	2 829
<i>Community and public safety</i>		28 636	27 984	–	734	5 107	13 992	(8 884)	-63%	27 984
Community and social services		5 178	10 992	–	514	3 548	5 496	(1 948)	-35%	10 992
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		1 259	2 901	–	126	855	1 450	(595)	-41%	2 901
Housing		22 200	14 091	–	95	705	7 045	(6 341)	-90%	14 091
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		97 093	26 260	–	1 283	8 573	13 130	(4 557)	-35%	26 260
Planning and development		10 999	16 748	–	1 002	6 302	8 374	(2 072)	-25%	16 748
Road transport		81 851	7 656	–	167	1 190	3 828	(2 638)	-69%	7 656
Environmental protection		4 243	1 855	–	113	1 080	927	153	16%	1 855
<i>Trading services</i>		113 557	132 427	–	5 757	30 294	66 213	(35 920)	-54%	132 427
Energy sources		18 587	41 464	–	2 807	10 845	20 732	(9 887)	-48%	41 464
Water management		91 034	82 143	–	2 711	17 794	41 072	(23 277)	-57%	82 143
Waste water management		1 884	4 285	–	162	1 134	2 143	(1 009)	-47%	4 285
Waste management		2 052	4 534	–	78	520	2 267	(1 747)	-77%	4 534
<i>Other</i>		–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	388 754	323 988	–	21 688	119 771	161 994	(42 223)	-26%	323 988
Surplus/ (Deficit) for the year		(14 641)	95 999	–	29 193	90 484	48 000	42 484	89%	95 999

3.1.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive and Council		–	–	–	–	–	–	–		–
Vote 2 - Office Of The Municipal Manager		–	–	–	–	–	–	–		–
Vote 3 - LED, Development and Town Planning		68	90	–	2	102	45	57	126.8%	90
Vote 4 - Corporate Services		1 088	1 872	–	343	1 081	936	145	15.5%	1 872
Vote 5 - Technical Services		182 781	174 194	–	(10 340)	47 854	87 097	(39 242)	-45.1%	174 194
Vote 6 - Financial Services		187 156	229 335	–	60 871	160 959	114 668	46 292	40.4%	229 335
Vote 7 - Community Services		3 020	14 496	–	5	258	7 248	(6 990)	-96.4%	14 496
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	374 113	419 987	–	50 881	210 254	209 993	261	0.1%	419 987
Expenditure by Vote	1									
Vote 1 - Executive and Council		19 382	22 256	–	2 074	12 071	11 128	943	8.5%	22 256
Vote 2 - Office Of The Municipal Manager		10 155	13 621	–	646	5 561	6 811	(1 250)	-18.4%	13 621
Vote 3 - LED, Development and Town Planning		7 313	11 350	–	665	4 047	5 675	(1 628)	-28.7%	11 350
Vote 4 - Corporate Services		44 036	50 824	–	3 710	19 891	25 412	(5 521)	-21.7%	50 824
Vote 5 - Technical Services		199 500	139 736	–	6 262	33 599	69 868	(36 269)	-51.9%	139 736
Vote 6 - Financial Services		75 488	52 918	–	7 046	35 424	26 459	8 966	33.9%	52 918
Vote 7 - Community Services		32 879	29 362	–	828	5 988	14 681	(8 693)	-59.2%	29 362
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	388 754	320 067	–	21 231	116 580	160 033	(43 453)	-27.2%	320 067
Surplus/ (Deficit) for the year	2	(14 641)	99 920	–	29 649	93 674	49 960	43 714	87.5%	99 920

Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

The year-to-date actual revenue reflects 100% achievement while operating expenditure is 74% above year-to-date budget.

3.1.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24				YTD variance	YTD variance %	Full Year Forecast	
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual				YearTD budget
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		6 999	8 019	–	308	2 842	4 009	(1 168)	-29%	8 019
Service charges - Water		37 575	27 627	–	(18 716)	5 498	13 813	(8 315)	-60%	27 627
Service charges - Waste Water Management		1 340	1 431	–	123	736	716	21	3%	1 431
Service charges - Waste management		3 170	3 665	–	187	1 229	1 833	(604)	-33%	3 665
Sale of Goods and Rendering of Services		180	189	–	5	160	95	65	69%	189
Agency services		–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–
Interest earned from Receivables		8 254	8 300	–	2 136	11 500	4 150	7 350	177%	8 300
Interest from Current and Non Current Assets		6 234	8 043	–	103	2 788	4 022	–	–	8 043
Dividends		–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		81	80	–	5	32	40	(8)	-20%	80
Licence and permits		–	5	–	–	–	2	(2)	-100%	5
Operational Revenue		147	90	–	55	1 035	45	990	2198%	90
Non-Exchange Revenue										
Property rates		34 024	30 500	–	5 514	14 602	15 250	(648)	-4%	30 500
Surcharges and Taxes		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–
Licence and permits		–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational		181 714	192 454	–	53 036	130 826	96 227	34 598	–	192 454
Interest		6 794	6 944	–	2 500	12 944	3 472	9 472	–	6 944
Fuel Levy		–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–
Other Gains		–	(11)	–	–	–	(5)	5	–	(11)
Discontinued Operations		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		286 511	287 336	–	45 256	184 192	143 668	40 524	28%	287 336
Expenditure By Type										
Employee related costs		90 031	126 134	–	8 820	57 948	63 067	(5 119)	-8%	126 134
Remuneration of councillors		13 636	13 799	–	1 436	7 542	6 900	643	9%	13 799
Bulk purchases - electricity		9 972	7 039	–	2 080	8 125	3 519	4 605	–	7 039
Inventory consumed		13 496	24 691	–	438	1 238	12 345	(11 107)	–	24 691
Debt impairment		31 371	21 926	–	–	–	10 963	(10 963)	-100%	21 926
Depreciation and amortisation		122 519	34 804	–	–	–	17 402	(17 402)	-100%	34 804
Interest		760	260	–	102	228	130	98	76%	260
Contracted services		41 229	46 700	–	4 033	23 420	23 350	71	0%	46 700
Transfers and subsidies		443	500	–	–	–	250	(250)	-100%	500
Irrecoverable debts written off		16 106	–	–	–	–	–	–	–	–
Operational costs		49 201	48 146	–	4 780	21 269	24 073	(2 804)	-12%	48 146
Losses on Disposal of Assets		–	–	–	–	–	–	–	–	–
Other Losses		(10)	(11)	–	–	–	(5)	5	–	(11)
Total Expenditure		388 754	323 988	–	21 688	119 771	161 994	(42 223)	-26%	323 988
Surplus/(Deficit)		(102 243)	(36 652)	–	23 568	64 421	(18 326)	82 747	(0)	(36 652)
Transfers and subsidies - capital (monetary allocations)		121 534	132 651	–	5 625	26 063	66 325	(40 263)	(0)	132 651
Transfers and subsidies - capital (in-kind)		92	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		19 383	95 999	–	29 193	90 484	48 000			95 999
Income Tax		–	–	–	–	–	–			–
Surplus/(Deficit) after income tax		19 383	95 999	–	29 193	90 484	48 000			95 999
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–			–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality		19 383	95 999	–	29 193	90 484	48 000			95 999
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–			–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–			–
Surplus/ (Deficit) for the year		19 383	95 999	–	29 193	90 484	48 000			95 999

The year-to-date operating revenue actuals reflects an achievement of 100% of the year-to-date budget. Current expenditure is almost 74%, above year-to-date budget projections for December 2023

3.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Multi-Year expenditure appropriation	2									
Vote 1 - Executive and Council		–	–	–	–	–	–	–		–
Vote 2 - Office Of The Municipal Manager		–	100	–	–	–	50	(50)	-100%	100
Vote 3 - LED, Development and Town Planning		–	–	–	–	–	–	–		–
Vote 4 - Corporate Services		2 686	2 870	–	–	–	1 435	(1 435)	-100%	2 870
Vote 5 - Technical Services		99 971	122 751	–	6 500	21 346	61 375	(40 030)	-65%	122 751
Vote 6 - Financial Services		220	400	–	–	–	200	(200)	-100%	400
Vote 7 - Community Services		7 858	–	–	–	–	–	–		–
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	110 735	126 121	–	6 500	21 346	63 060	(41 715)	-66%	126 121
Single Year expenditure appropriation	2									
Vote 1 - Executive and Council		–	–	–	–	–	–	–		–
Vote 2 - Office Of The Municipal Manager		–	–	–	–	–	–	–		–
Vote 3 - LED, Development and Town Planning		–	–	–	–	–	–	–		–
Vote 4 - Corporate Services		–	–	–	–	–	–	–		–
Vote 5 - Technical Services		6 049	–	–	–	–	–	–		–
Vote 6 - Financial Services		–	–	–	–	–	–	–		–
Vote 7 - Community Services		–	–	–	–	–	–	–		–
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	6 049	–	–	–	–	–	–		–
Total Capital Expenditure		116 784	126 121	–	6 500	21 346	63 060	(41 715)	-66%	126 121
Capital Expenditure - Functional Classification										
Governance and administration		2 906	3 370	–	–	–	1 685	(1 685)	-100%	3 370
Executive and council		–	100	–	–	–	50	(50)	-100%	100
Finance and administration		2 906	3 270	–	–	–	1 635	(1 635)	-100%	3 270
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		7 662	11 000	–	779	779	5 500	(4 721)	-86%	11 000
Community and social services		7 662	–	–	–	–	–	–		–
Sport and recreation		–	11 000	–	779	779	5 500	(4 721)	-86%	11 000
Public safety		–	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		17 711	20 488	–	–	–	10 244	(10 244)	-100%	20 488
Planning and development		–	–	–	–	–	–	–		–
Road transport		17 515	20 488	–	–	–	10 244	(10 244)	-100%	20 488
Environmental protection		196	–	–	–	–	–	–		–
Trading services		88 505	102 263	–	6 500	21 346	51 131	(29 786)	-58%	102 263
Energy sources		–	–	–	–	–	–	–		–
Water management		79 198	86 882	–	6 500	21 346	43 441	(22 095)	-51%	86 882
Waste water management		9 306	15 381	–	–	–	7 691	(7 691)	-100%	15 381
Waste management		–	–	–	–	–	–	–		–
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	116 784	137 121	–	7 279	22 125	68 560	(46 436)	-68%	137 121
Funded by:										
National Government		105 821	132 651	–	7 279	22 125	66 325	(44 201)	-67%	132 651
Provincial Government		–	–	–	–	–	–	–		–
District Municipality		–	–	–	–	–	–	–		–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–		–
Transfers recognised - capital		105 821	132 651	–	7 279	22 125	66 325	(44 201)	-67%	132 651
Borrowing	6	–	–	–	–	–	–	–		–
Internally generated funds		10 964	4 470	–	–	–	2 235	(2 235)	-100%	4 470
Total Capital Funding		116 784	137 121	–	7 279	22 125	68 560	(46 436)	-68%	137 121

3.1.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Re f	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		34 956	186 706	–	71 226	186 706
Trade and other receivables from exchange transactions		50 815	34 183	–	21 624	34 183
Receivables from non-exchange transactions		–	3 732	–	37 608	3 732
Current portion of non-current receivables		–	–	–	–	–
Inventory		3 188	9 911	–	13 626	9 911
VAT		47 917	28 328	–	(3 289)	28 328
Other current assets		2 625	433	–	(1)	433
Total current assets		139 501	263 294	–	140 794	263 294
Non current assets						
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Property, plant and equipment		1 366 883	1 554 683	–	22 125	1 554 683
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		1 025	8 693	–	–	8 693
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		1 367 907	1 563 376	–	22 125	1 563 376
TOTAL ASSETS		1 507 408	1 826 670	–	162 918	1 826 670
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		–	–	–	–	–
Consumer deposits		37	29	–	–	29
Trade and other payables from exchange transactions		56 907	176 706	–	(15 096)	176 706
Trade and other payables from non-exchange transactions		(1 008)	4 686	–	74 165	4 686
Provision		–	–	–	–	–
VAT		9 359	11 494	–	1 586	11 494
Other current liabilities		692	220	–	–	220
Total current liabilities		65 987	193 134	–	60 655	193 134
Non current liabilities						
Financial liabilities		504	505	–	(69)	505
Provision		2 980	2 749	–	–	2 749
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		3 558	3 204	–	–	3 204
Total non current liabilities		7 042	6 459	–	(69)	6 459
TOTAL LIABILITIES		73 029	199 593	–	60 587	199 593
NET ASSETS	2	1 434 379	1 627 077	–	102 332	1 627 077
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 492 109	1 626 940	–	102 332	1 626 940
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1 492 109	1 626 940	–	102 332	1 626 940

3.1.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		50 493	17 738	–	312	989	8 869	(7 880)	-89%	17 738
Service charges		7 844	35 198	–	330	2 001	17 599	(15 598)	-89%	35 198
Other revenue		238	354	–	65	1 085	177	908	513%	354
Transfers and Subsidies - Operational		174 410	192 952	–	52 750	135 749	96 476	39 273	41%	192 952
Transfers and Subsidies - Capital		121 534	132 101	–	20 000	94 460	66 050	28 410	43%	132 101
Interest		8 254	–	–	4 636	24 549	–	24 549	#DIV/0!	–
Dividends		–	–	–	–	–	–	–	–	–
Payments										
Suppliers and employees		(455 011)	(119 400)	–	(4 236)	(23 877)	(55 653)	(31 775)	57%	(119 400)
Interest		–	–	–	–	–	–	–	–	–
Transfers and Subsidies		–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		(92 239)	258 944	–	73 857	234 956	133 519	(101 437)	-76%	258 944
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–
Payments										
Capital assets		(134 376)	(132 101)	–	(8 371)	(25 444)	(66 050)	(40 607)	61%	(132 101)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(134 376)	(132 101)	–	(8 371)	(25 444)	(66 050)	(40 607)	61%	(132 101)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		129	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	8 820	57 948	–	57 948	#DIV/0!	–
Payments										
Repayment of borrowing		–	(207)	–	–	–	(103)	(103)	100%	(207)
NET CASH FROM/(USED) FINANCING ACTIVITIES		129	(207)	–	8 820	57 948	(103)	(58 052)	56176%	(207)
NET INCREASE/ (DECREASE) IN CASH HELD		(226 485)	126 637	–	74 306	267 461	67 366			126 637
Cash/cash equivalents at beginning:		56 669	60 069	–	–	–	60 069			–
Cash/cash equivalents at month/year end:		(169 816)	186 706	–	–	267 461	127 435			126 637

Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

PART 3 – SUPPORTING DOCUMENTATION

Section 6 – Debtors' analysis

Supporting Table SC3

NC451 Joe Morolong - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

Description		NT Code	Budget Year 2023/24										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	5 614	4 066	3 444	3 356	1 829	16 908	2 097	89 374	126 687	113 563	-	-	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	768	312	242	423	371	773	244	15 512	18 644	17 322	-	-	
Receivables from Non-exchange Transactions - Property Rates	1400	15 816	7 801	2 388	13 315	778	4 318	3 871	245 748	294 035	268 030	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	580	287	285	379	173	152	151	16 166	18 173	17 022	-	-	
Receivables from Exchange Transactions - Waste Management	1600	656	321	318	332	313	376	372	15 889	18 577	17 282	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	7	3	3	3	2	2	2	104	127	114	-	-	
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	3	1	1	4	3	1	-	109	122	117	-	-	
Total By Income Source	2000	23 443	12 791	6 682	17 812	3 468	22 530	6 737	382 903	476 365	433 450	-	-	
2022/23 - totals only		23234469	7259756	6898997	2324990	5773713	81465267	6035532	235173035	368 166	330 773	0	0	
Debtors Age Analysis By Customer Group														
Organs of State	2200	5 183	2 638	622	3 793	397	709	680	73 422	87 443	79 000	-	-	
Commercial	2300	9 123	4 674	1 939	6 991	921	18 156	2 726	130 276	174 804	159 069	-	-	
Households	2400	9 137	5 479	4 121	7 028	2 151	3 665	3 331	179 205	214 118	195 380	-	-	
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-	
Total By Customer Group	2600	23 443	12 791	6 682	17 812	3 468	22 530	6 737	382 903	476 365	433 450	-	-	

Supporting table SC3 provides details on the consumer debtors. Outstanding debtors as the end of 31 December 2023 amount to R476 million including interest in arrears. Outstanding debtors over 90 days amounts to R433 million. Hence the payment rate is low. It paramount that revenue enhancement and management be enforce to the above situation,

Analysing debtors by income source:

- Property rates constitutes the largest portion of total debtors amounting to R294 million, followed by water at R126 million.

Analysing debtors by customer group:

- Households constitute the largest portion of total debtors, amounting to R214 million, followed by commercial at R174 million and organs of state organs accounting for R87 million of the total debt.

In conclusion, the system of internal controls in place to facilitate debt collection are not complete and effective.

The municipality needs to review and implement these controls in order to collect more debt in the short term to improve the cash flow position. The municipality will need to consider the to write off debt or impair if it is unable to recover. The writing off debt write or impairment can only be done once all the necessary steps have been taken and approval by council.

Section 7 – Creditors' analysis

Supporting Table SC4

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description R thousands	NT Code	Budget Year 2023/24									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	3 330	17	3 348	668
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	76	76	1 165
Loan repayments	0600	-	-	-	-	-	-	3	-	3	3
Trade Creditors	0700	198	10	-	-	99	51	438	2 374	3 171	2 609
Auditor General	0800	-	-	-	-	-	-	-	-	-	28
Other	0900	1 643	60	3	5	150	59	264	2 488	4 671	2 753
Total By Customer Type	1000	1 842	70	3	5	248	110	4 036	4 955	11 268	7 226

Supporting table SC4 provides details on aged creditors. in terms of the Municipal Finance Management Act 56 of 2003 all creditors must be paid within 30 days of receiving the invoice or statement.

Section 8 – Investment portfolio analysis

Supporting Table SC5

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality														
23 Standard Bank		2 M	Call Account	No	Fixed (01)	8.25	0		28/02/2024	0	–	–	30 000	30 000
18 ABSA		1 Y	Fixed Deposit	No	Fixed	1	0		31/05/2024	–	–	–	–	–
20 ABSA		6 M	Fixed Deposit	No	Fixed (01)	9.83	0		31/12/2023	19 842	–	–	–	19 842
21 ABSA		6 M	Fixed Deposit	No	Fixed (01)	7.95	0		31/12/2023	0	–	–	–	0
22 ABSA		6 M	Fixed Deposit	No	Fixed (01)	9.22	0		31/12/2023	(5 346)	–	–	–	(5 346)
														–
														–
Municipality sub-total										14 496		–	30 000	44 496
Entities														–
														–
Entities sub-total										–		–	–	–
TOTAL INVESTMENTS AND INTEREST	2									14 496		–	30 000	44 496

Section 9– Allocation and grant receipts and expenditure

9.1 Supporting Table SC6 – Grant Receipts.

NC451 Joe Morolong - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		4 006	9 385	–	–	7 140	4 693	(539)	-11.5%	9 385
Expanded Public Works Programme Integrated Grant		581	2 159	–	–	540	1 079	(539)	-50.0%	2 159
Local Government Financial Management Grant		–	3 100	–	–	3 100	1 550			3 100
Municipal Infrastructure Grant		3 425	4 126	–	–	3 500	2 063			4 126
Other transfers and grants [insert description]	3							–		
Provincial Government:		–	–	–	–	–	–	–		–
	4							–		
Other transfers and grants [insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
[insert description]								–		
Other grant providers:		–	1 200	–	–	626	600	26	4.3%	1 200
Northern Cape Arts and Cultural		–	1 200	–	–	626	600	26	4.3%	1 200
								–		
Total Operating Transfers and Grants	5	4 006	10 585	–	–	7 766	5 293	(513)	-9.7%	10 585
Capital Transfers and Grants										
National Government:		121 534	132 101	–	20 000	94 460	66 050	12 300	18.6%	132 101
Municipal Infrastructure Grant		81 534	78 401	–	20 000	51 500	39 200	12 300	31.4%	78 401
Water Services Infrastructure Grant		40 000	53 700	–	–	42 960	26 850			53 700
								–		
Other capital transfers [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
[insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
[insert description]								–		
Other grant providers:		–	–	–	–	–	–	–		–
[insert description]								–		
								–		
Total Capital Transfers and Grants	5	121 534	132 101	–	20 000	94 460	66 050	12 300	18.6%	132 101
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	125 540	142 686	–	20 000	102 226	71 343	11 786	16.5%	142 686

9.2 Supporting Table SC7 (1) – Grant expenditure.

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

		2022/23	Budget Year 2023/24							
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		275 036	194 540	–	14 817	75 845	97 270	(21 425)	-22.0%	194 540
Equitable Share		268 692	185 704	–	14 547	72 577	92 852	(20 275)	-21.8%	185 704
Expanded Public Works Programme Integrated Grant		546	2 159	–	–	25	1 079	(1 054)	-97.7%	2 159
Local Government Financial Management Grant		3 039	3 100	–	58	1 939	1 550	389	25.1%	3 100
Municipal Infrastructure Grant		2 758	3 576	–	212	1 303	1 788	(485)	-27.1%	3 576
								–		
Other transfers and grants [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
								–		
								–		
								–		
Other transfers and grants [insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
								–		
[insert description]								–		
Other grant providers:		1 863	3 058	–	106	879	1 529	(650)	-42.5%	3 058
Mining Companies		575	1 806	–	–	143	903	(761)	-84.2%	1 806
Northern Cape Arts and Cultural		1 288	1 252	–	106	737	626	111	17.7%	1 252
Total operating expenditure of Transfers and Grants:		276 899	197 598	–	14 924	76 724	98 799	(22 075)	-22.3%	197 598
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		105 821	132 651	–	7 279	22 125	132 651	(110 526)	-83.3%	66 325
Municipal Infrastructure Grant		70 748	78 951	–	3 077	7 718	78 951	(71 232)	-90.2%	39 475
Water Services Infrastructure Grant		35 073	53 700	–	4 202	14 407	53 700	(39 294)	-73.2%	26 850
								–		
								–		
Other capital transfers [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
								–		
								–		
District Municipality:		–	–	–	–	–	–	–		–
								–		
								–		
Other grant providers:		–	–	–	–	–	–	–		–
								–		
								–		
Total capital expenditure of Transfers and Grants		105 821	132 651	–	7 279	22 125	132 651	(110 526)	-83.3%	66 325
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		382 720	330 248	–	22 203	98 849	231 449	(132 600)	-57.3%	263 923

Section 10 – Expenditure on councillors and board members allowances and employee benefits

10.1 Supporting Table SC8

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		7 326	7 793	–	632	3 577	3 897	(320)	-8%	7 793
Pension and UIF Contributions		561	591	–	260	499	295	203	69%	591
Medical Aid Contributions		536	478	–	48	305	239	66	28%	478
Motor Vehicle Allowance		724	377	–	280	1 221	188	1 033	548%	377
Cellphone Allowance		1 288	1 365	–	110	646	682	(36)	-5%	1 365
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		3 201	3 196	–	106	1 294	1 598	(304)	-19%	3 196
Sub Total - Councillors		13 636	13 799	–	1 436	7 542	6 900	643	9%	13 799
% increase	4		1.2%							1.2%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		3 032	3 951	–	246	1 553	1 975	(422)	-21%	3 951
Pension and UIF Contributions		10	21	–	1	4	11	(6)	-60%	21
Medical Aid Contributions		–	–	–	–	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance		1 084	1 488	–	57	373	744	(371)	-50%	1 488
Cellphone Allowance		200	255	–	14	84	127	(43)	-34%	255
Housing Allowances		748	972	–	51	325	486	(162)	-33%	972
Other benefits and allowances		644	852	–	16	376	426	(50)	-12%	852
Payments in lieu of leave		–	–	–	–	239	–	239	#DIV/0!	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	2	169	–	–	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		470	629	–	35	234	314	–	–	629
Acting and post related allowance		361	–	–	–	103	–	–	–	–
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		6 717	8 168	–	419	3 292	4 084	(792)	-19%	8 168
% increase	4		21.6%							21.6%
Other Municipal Staff										
Basic Salaries and Wages		48 063	70 690	–	5 487	31 874	35 345	(3 472)	-10%	70 690
Pension and UIF Contributions		8 747	18 439	–	851	5 188	9 219	(4 032)	-44%	18 439
Medical Aid Contributions		5 110	9 902	–	461	2 838	4 951	(2 113)	-43%	9 902
Overtime		4 690	1 591	–	325	2 491	796	1 695	213%	1 591
Performance Bonus		4 184	5 096	–	31	4 565	2 548	2 017	79%	5 096
Motor Vehicle Allowance		5 135	7 131	–	597	3 491	3 566	(75)	-2%	7 131
Cellphone Allowance		702	1 330	–	97	591	665	(73)	-11%	1 330
Housing Allowances		1 344	1 708	–	108	661	854	(193)	-23%	1 708
Other benefits and allowances		2 888	1 900	–	356	2 450	950	1 501	158%	1 900
Payments in lieu of leave		1 035	100	–	–	–	50	(50)	-100%	100
Long service awards		151	5	–	43	289	3	286	11138%	5
Post-retirement benefit obligations	2	736	–	–	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		527	75	–	45	219	37	181	486%	75
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		83 314	117 967	–	8 401	54 656	58 983	(4 327)	-7%	117 967
% increase	4		41.6%							41.6%
Total Parent Municipality		103 667	139 934	–	10 255	65 491	69 967	(4 476)	-6%	139 934
			35.0%							35.0%
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Basic Salaries and Wages								–		
Pension and UIF Contributions								–		
Medical Aid Contributions								–		
Overtime								–		
Performance Bonus								–		
Motor Vehicle Allowance								–		
Cellphone Allowance								–		

Housing Allowances	5							-		
Other benefits and allowances								-		
Board Fees								-		
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations								-		
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Executive members Board	2	-	-	-	-	-	-	-		-
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages	2							-		
Pension and UIF Contributions								-		
Medical Aid Contributions								-		
Overtime								-		
Performance Bonus								-		
Motor Vehicle Allowance								-		
Cellphone Allowance								-		
Housing Allowances								-		
Other benefits and allowances								-		
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations								-		
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Senior Managers of Entities	4	-	-	-	-	-	-	-		-
% increase										
Other Staff of Entities										
Basic Salaries and Wages	4							-		
Pension and UIF Contributions								-		
Medical Aid Contributions								-		
Overtime								-		
Performance Bonus								-		
Motor Vehicle Allowance								-		
Cellphone Allowance								-		
Housing Allowances								-		
Other benefits and allowances								-		
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations								-		
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Other Staff of Entities	4	-	-	-	-	-	-	-		-
% increase										
Total Municipal Entities		-	-	-	-	-	-	-		-
TOTAL SALARY, ALLOWANCES & BENEFITS		103 667	139 934	-	10 255	65 491	69 967	(4 476)	-6%	139 934
% increase	4		35.0%							35.0%
TOTAL MANAGERS AND STAFF		90 031	126 134	-	8 820	57 948	63 067	(5 119)	-8%	126 134

Section 11 – Actual and Revised Targets for Cash Receipts

11.1 Supporting Table SC9

NC451 Joe Morolong - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2023/24												2023/24 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands	1															
Cash Receipts By Source																
Property rates		3	248	100	127	200	312	3 121	3 121	3 121	3 121	3 121	1 142	17 738	34 641	36 719
Service charges - Electricity revenue		339	164	625	329	307	235	1 506	1 506	1 506	1 506	1 506	(2 492)	7 039	7 461	7 909
Service charges - Water revenue		72	129	102	116	655	84	3 705	3 705	3 705	3 705	3 705	2 702	22 386	23 729	25 153
Service charges - Waste Water Management		2	3	6	2	37	4	204	204	204	204	204	96	1 173	1 243	1 318
Service charges - Waste Mangement		5	8	19	15	47	7	784	784	784	784	784	581	4 601	1 657	1 756
Rental of facilities and equipment		4	5	7	6	5	5	19	19	19	19	19	(45)	80	85	90
Interest earned - external investments		(0)	—	—	—	—	—	0	0	0	0	0	0	—	—	0
Interest earned - outstanding debtors		—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
Dividends received		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		—	—	—	—	—	—	—	—	—	—	—	—	—	—	0
Licences and permits		—	—	—	—	—	—	1	1	1	1	1	1	5	5	6
Agency services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and Subsidies - Operational		78 733	3 640	626	—	—	52 750	54 784	54 784	54 784	54 784	54 784	(216 714)	192 952	204 011	202 048
Other revenue		172	549	137	156	7	65	226	226	226	226	226	(1 945)	269	285	302
Cash Receipts by Source		79 330	4 745	1 622	752	1 257	53 462	64 350	64 350	64 350	64 350	64 350	(216 674)	246 243	273 117	275 300
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		38 350	—	—	16 110	20 000	20 000	37 760	37 760	37 760	37 760	37 760	(151 160)	132 101	115 959	121 851
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Proceeds on Disposal of Fixed and Intangible Assets		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Short term loans		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Borrowing long term/refinancing		—	—	—	—	—	69	11	11	11	11	11	(126)	—	—	—
Increase (decrease) in consumer deposits		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Decrease (increase) in non-current receivables		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Decrease (increase) in non-current investments		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Cash Receipts by Source		117 680	4 745	1 622	16 862	21 257	73 531	102 122	102 122	102 122	102 122	102 122	(367 960)	378 344	389 077	397 151
Cash Payments by Type																
Employee related costs		8 226	9 204	9 015	8 872	13 811	8 820	(9 658)	(9 658)	(9 658)	(9 658)	(9 658)	(9 658)	0	1	1
Remuneration of councillors		—	—	—	—	—	—	—	—	—	—	—	—	—	0	0
Interest		18	25	4	37	43	102	(38)	(38)	(38)	(38)	(38)	(38)	—	—	—
Bulk purchases - Electricity		—	—	—	—	—	—	1 349	1 349	1 349	1 349	1 349	1 349	8 094	11 085	11 750
Acquisitions - water & other inventory		8	324	—	218	250	438	(206)	(206)	(206)	(206)	(206)	(206)	—	—	—
Contracted services		1 210	2 959	7 398	3 189	4 631	4 033	4 909	4 909	4 909	4 909	4 909	4 909	52 877	48 521	51 246
Transfers and subsidies - other municipalities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - other		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other expenditure		2 634	2 008	5 134	2 802	3 912	4 780	6 193	6 193	6 193	6 193	6 193	6 193	58 428	79 803	84 591
Cash Payments by Type		12 096	14 519	21 552	15 117	22 648	18 172	2 549	2 549	2 549	2 549	2 549	2 550	119 400	139 409	147 588
Other Cash Flows/Payments by Type																
Capital assets		—	3 120	6 466	4 896	2 591	8 371	17 776	17 776	17 776	17 776	17 776	17 776	132 101	115 959	121 851
Repayment of borrowing		—	—	—	—	—	—	34	34	34	34	34	34	207	219	232
Other Cash Flows/Payments		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Cash Payments by Type		12 096	17 639	28 017	20 013	25 239	26 543	20 360	20 360	20 360	20 360	20 360	20 360	251 707	255 588	269 671
NET INCREASE/(DECREASE) IN CASH HELD		105 584	(12 894)	(26 396)	(3 151)	(3 982)	46 988	81 762	81 762	81 762	81 762	81 762	(388 320)	126 637	133 489	127 480
Cash/cash equivalents at the month/year beginning:		—	—	—	—	—	—	10 012	10 012	10 012	10 012	10 012	91 773	60 069	63 674	67 494
Cash/cash equivalents at the month/year end:		105 584	(12 894)	(26 396)	(3 151)	(3 982)	46 988	91 773	91 773	91 773	91 773	91 773	(296 547)	186 706	197 162	194 974

Section 12 – Capital programme performance

12.1 Supporting Table SC12

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year

Assessment

Month	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	9 683	11 427	–	–	–	11 427	11 427	100.0%	0%
August	9 683	11 427	–	2 713	2 713	22 853	20 140	88.1%	24%
September	9 683	11 427	–	5 623	8 336	34 280	25 944	75.7%	73%
October	9 683	11 427	–	4 257	12 593	45 707	–		
November	9 683	11 427	–	2 253	14 846	57 134	–		
December	9 683	11 427	–	7 279	22 125	68 560	–		
January	9 683	11 427	–	–		79 987	–		
February	9 683	11 427	–	–		91 414	–		
March	9 683	11 427	–	–		102 840	–		
April	9 683	11 427	–	–		114 267	–		
May	9 683	11 427	–	–		125 694	–		
June	9 683	11 427	–	–		137 121	–		
Total Capital expenditure	116 194	137 121	–	22 125					

12.2 Supporting Tables SC13

12.2.1 Supporting Table SC13a

NC451 Joe Morolong - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		82 256	92 011	–	5 306	16 726	46 005	29 279	63.6%	92 011
Roads Infrastructure		–	–	–	–	–	–	–		–
Roads		–	–	–	–	–	–	–		–
Road Structures		–	–	–	–	–	–	–		–
Road Furniture		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Storm water Infrastructure		–	–	–	–	–	–	–		–
Drainage Collection		–	–	–	–	–	–	–		–
Storm water Conveyance		–	–	–	–	–	–	–		–
Attenuation		–	–	–	–	–	–	–		–
Electrical Infrastructure		–	–	–	–	–	–	–		–
Power Plants		–	–	–	–	–	–	–		–
HV Substations		–	–	–	–	–	–	–		–
HV Switching Station		–	–	–	–	–	–	–		–
HV Transmission Conductors		–	–	–	–	–	–	–		–
MV Substations		–	–	–	–	–	–	–		–
MV Switching Stations		–	–	–	–	–	–	–		–
MV Networks		–	–	–	–	–	–	–		–
LV Networks		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Water Supply Infrastructure		72 949	76 630	–	5 306	16 726	38 315	21 589	56.3%	76 630
Dams and Weirs		–	–	–	–	–	–	–		–
Boreholes		72 949	76 630	–	5 306	16 726	38 315	21 589	56.3%	76 630
Reservoirs		–	–	–	–	–	–	–		–
Pump Stations		–	–	–	–	–	–	–		–
Water Treatment Works		–	–	–	–	–	–	–		–
Bulk Mains		–	–	–	–	–	–	–		–
Distribution		–	–	–	–	–	–	–		–
Distribution Points		–	–	–	–	–	–	–		–
PRV Stations		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Sanitation Infrastructure		9 306	15 381	–	–	–	7 691	7 691	100.0%	15 381
Pump Station		–	–	–	–	–	–	–		–
Reticulation		–	–	–	–	–	–	–		–
Waste Water Treatment Works		9 306	–	–	–	–	–	–		–
Outfall Sewers		–	–	–	–	–	–	–		–
Toilet Facilities		–	15 381	–	–	–	7 691	7 691	100.0%	15 381
Capital Spares		–	–	–	–	–	–	–		–
Solid Waste Infrastructure		–	–	–	–	–	–	–		–
Landfill Sites		–	–	–	–	–	–	–		–
Waste Transfer Stations		–	–	–	–	–	–	–		–
Waste Processing Facilities		–	–	–	–	–	–	–		–
Waste Drop-off Points		–	–	–	–	–	–	–		–
Waste Separation Facilities		–	–	–	–	–	–	–		–
Electricity Generation Facilities		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Rail Infrastructure		–	–	–	–	–	–	–		–
Rail Lines		–	–	–	–	–	–	–		–
Rail Structures		–	–	–	–	–	–	–		–
Rail Furniture		–	–	–	–	–	–	–		–
Drainage Collection		–	–	–	–	–	–	–		–
Storm water Conveyance		–	–	–	–	–	–	–		–
Attenuation		–	–	–	–	–	–	–		–
MV Substations		–	–	–	–	–	–	–		–
LV Networks		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Coastal Infrastructure		–	–	–	–	–	–	–		–
Sand Pumps		–	–	–	–	–	–	–		–
Piers		–	–	–	–	–	–	–		–

Revetments	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	7 662	11 000	-	779	779	5 500	4 721	85.8%
Community Facilities	7 662	-	-	-	-	-	-	-
Halls	7 662	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	11 000	-	779	779	5 500	4 721	85.8%
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	11 000	-	779	779	5 500	4 721	85.8%
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	100	-	-	-	50	50	100.0%
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	100	-	-	-	50	50	100.0%
Water Rights	-	-	-	-	-	-	-	-
Effluent Licences	-	-	-	-	-	-	-	-

<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		-	100	-	-	-	50	50	100.0%	100
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
Computer Equipment		92	500	-	-	-	250	250	100.0%	500
Computer Equipment		92	500	-	-	-	250	250	100.0%	500
Furniture and Office Equipment		-	300	-	-	-	150	150	100.0%	300
Furniture and Office Equipment		-	300	-	-	-	150	150	100.0%	300
Machinery and Equipment		420	1 570	-	-	-	785	785	100.0%	1 570
Machinery and Equipment		420	1 570	-	-	-	785	785	100.0%	1 570
Transport Assets		2 790	2 000	-	-	-	1 000	1 000	100.0%	2 000
Transport Assets		2 790	2 000	-	-	-	1 000	1 000	100.0%	2 000
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>		-	-	-	-	-	-	-	-	-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>		-	-	-	-	-	-	-	-	-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	93 220	107 481	-	6 085	17 505	53 740	36 235	67.4%	107 481

12.2.2 Supporting Table SC13b

NC451 Joe Morolong - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		6 049	9 252	–	1 194	4 620	4 626	7	0.1%	9 252
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		6 049	9 252	–	1 194	4 620	4 626	7	0.1%	9 252
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		6 049	9 252	–	1 194	4 620	4 626	7	0.1%	9 252
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–

Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-

Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>		-	-	-	-	-	-	-	-	-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<i>Policing and Protection</i>		-	-	-	-	-	-	-	-	-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	1	6 049	9 252	-	1 194	4 620	4 626	7	0.1%	9 252

12.2.3 Supporting Table SC13c

NC451 Joe Morolong - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year Assessment

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		10 659	13 000	–	208	1 286	6 500	5 214	80.2%	13 000
Roads Infrastructure		–	–	–	–	–	–	–		–
Roads		–	–	–	–	–	–	–		–
Road Structures		–	–	–	–	–	–	–		–
Road Furniture		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Storm water Infrastructure		–	–	–	–	–	–	–		–
Drainage Collection		–	–	–	–	–	–	–		–
Storm water Conveyance		–	–	–	–	–	–	–		–
Attenuation		–	–	–	–	–	–	–		–
Electrical Infrastructure		–	–	–	–	–	–	–		–
Power Plants		–	–	–	–	–	–	–		–
HV Substations		–	–	–	–	–	–	–		–
HV Switching Station		–	–	–	–	–	–	–		–
HV Transmission Conductors		–	–	–	–	–	–	–		–
MV Substations		–	–	–	–	–	–	–		–
MV Switching Stations		–	–	–	–	–	–	–		–
MV Networks		–	–	–	–	–	–	–		–
LV Networks		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Water Supply Infrastructure		10 659	13 000	–	208	1 286	6 500	5 214	80.2%	13 000
Dams and Weirs		–	–	–	–	–	–	–		–
Boreholes		10 659	12 500	–	208	1 286	6 250	4 964	79.4%	12 500
Reservoirs		–	–	–	–	–	–	–		–
Pump Stations		–	–	–	–	–	–	–		–
Water Treatment Works		–	–	–	–	–	–	–		–
Bulk Mains		–	–	–	–	–	–	–		–
Distribution		–	500	–	–	–	250	250	100.0%	500
Distribution Points		–	–	–	–	–	–	–		–
PRV Stations		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Sanitation Infrastructure		–	–	–	–	–	–	–		–
Pump Station		–	–	–	–	–	–	–		–
Reticulation		–	–	–	–	–	–	–		–
Waste Water Treatment Works		–	–	–	–	–	–	–		–
Outfall Sewers		–	–	–	–	–	–	–		–
Toilet Facilities		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Solid Waste Infrastructure		–	–	–	–	–	–	–		–
Landfill Sites		–	–	–	–	–	–	–		–
Waste Transfer Stations		–	–	–	–	–	–	–		–
Waste Processing Facilities		–	–	–	–	–	–	–		–
Waste Drop-off Points		–	–	–	–	–	–	–		–
Waste Separation Facilities		–	–	–	–	–	–	–		–
Electricity Generation Facilities		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Rail Infrastructure		–	–	–	–	–	–	–		–
Rail Lines		–	–	–	–	–	–	–		–
Rail Structures		–	–	–	–	–	–	–		–
Rail Furniture		–	–	–	–	–	–	–		–
Drainage Collection		–	–	–	–	–	–	–		–
Storm water Conveyance		–	–	–	–	–	–	–		–
Attenuation		–	–	–	–	–	–	–		–
MV Substations		–	–	–	–	–	–	–		–
LV Networks		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–
Coastal Infrastructure		–	–	–	–	–	–	–		–
Sand Pumps		–	–	–	–	–	–	–		–
Piers		–	–	–	–	–	–	–		–
Revetments		–	–	–	–	–	–	–		–
Promenades		–	–	–	–	–	–	–		–
Capital Spares		–	–	–	–	–	–	–		–

Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-

<i>Unspecified</i>		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Transport Assets		2 259	1 530	-	640	1 336	765	(571)	-74.6%	1 530
Transport Assets		2 259	1 530	-	640	1 336	765	(571)	-74.6%	1 530
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Living resources		-	-	-	-	-	-	-		-
Mature		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Immature		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Total Repairs and Maintenance Expenditure	1	12 918	14 530	-	848	2 622	7 265	4 643	63.9%	14 530

PART 4 – MID-TERM ORGANISATIONAL PERFORMANCE

4.1 MID-TERM ORGANISATIONAL PERFORMANCE

The MSA section 17 (2): requires a municipality to establish and organise its administration to facilitate a culture of accountability amongst its staff. Section 16 (1): states that a municipality must develop a system of municipal governance that compliments formal representative governance with a system of participatory governance. Section 18 (a) - (d): requires a municipality to supply its community with information concerning municipal governance, management and development.

4.2 SUMMARY OF MUNICIPAL MID-TERM PERFORMANCE 2023/24 FINANCIAL YEAR

The information provided on the table below indicates the overall mid-term performance status on key performance indicators as listed on the 2023/24 SDBIP. The analysis on targets were performed in line with the 6 national KPAs as regulated in the Municipal Systems.

Table 1

Total Number of Targets	82
Q1 & Q2 Achieved targets	66
Q1 & Q2 Targets Not Achieved	16
Targets not planned for Quarter 1 & 2	0
% of Achieved Targets	80%
% of Non-Achieved Targets	20%
% of Targets not planned for Quarter 1& 2	0%

A detailed report on each target indicating the status of achievement is listed on Part 5 of the report, which gives analysis to the Organisational SDBIP

4.3. HIGHLIGHTS ON EACH KEY PERFORMANCE AREA

4.3.1 MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

The performance on these KPA indicated a very good improvement as most indicators planned for Quarter 1 and 2 were achieved. The target that was not achieved is meeting this is due to Management busy with AG processes and other municipal engagements.

Below graph indicates the SDBIP performance on Municipal Institutional Development and Transformation.

MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION	2023/24 MID-TERM
Total targets	13
Achieved targets	9
Targets not achieved	4
Percentage of achieved targets	69%
Percentage of targets not achieved	31%

4.3.2 BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Target for Traffic unit assessment was delayed by Network and communication system not yet installed. Assessment of the Drivers Testing and Licensing Centres (DTLC) annually to be conducted in the fourth quarter. The target will be revised during Adjustment.

Water project was delayed by Late appointment of the service provider and 4 service providers was appointed.

Below graph indicates the SDBIP performance on Basic Service Delivery and Infrastructure Development

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	2023/24 MID-TERM
Total targets	19
Achieved targets	16
Targets not achieved	3
Percentage of achieved targets	84%
Percentage of targets not achieved	16%

4.3.3. LOCAL ECONOMIC DEVELOPMENT

Below graph indicates the SDBIP performance on Local Economic Development

LOCAL ECONOMIC DEVELOPMENT	2023/24 MID-TERM
Total targets	4
Achieved targets	4
Targets not achieved	0
Percentage of achieved targets	100%
Percentage of targets not achieved	N/A

4.3.4. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

GOOD GOVERNANCE AND PUBLIC PARTICIPATION	2023/24 MID-TERM
Total targets	29
Achieved targets	22
Targets not achieved	7
Percentage of achieved targets	76%
Percentage of targets not achieved	24%

4.3.5. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

The above Key Performance Area focuses on improving Municipal financial viability by ensuring revenue collection, expenditure on Capital and operational budget and submission of in-year financial reports in line with legislations.

Below graph indicates the SDBIP performance on Municipal Financial Viability and Management

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	2023/24 MID-TERM
Total targets	16
Achieved targets	14
Targets not achieved	2
Percentage of achieved targets	87.5%
Percentage of targets not achieved	12.5%

PART 5 – SUPPORTING DOCUMENTATION

Section 13- Performance Assessments of the Departments

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
1.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	IDP Process Plan annually developed and submitted to Council by 31 August 2023	IDP Process Plan annually developed and submitted to Council by 31 August 2023	Date	Annually	31 Aug	-	1	31 Aug	-N/A	31 Aug	Achieved	N/A	N/A	IDP Framework and Council Resolution
2.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Number of quarterly progress reports on the IDP process plan developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly progress reports on the IDP process plan developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	1	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
3.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Number of IDP/Budget community consultation meetings bi-annually held in all wards by 30 June 2024	30 IDP/Budget community consultation meetings bi-annually held in all wards by 30 June 2024	Number	Bi-annually	-	15	15	N/A	1	1	Achieved	N/A	N/A	Reports and attendance registers
4.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Draft IDP annually developed and submitted to Council by 31 March 2024	Draft IDP annually developed and submitted to Council by 31 March 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Draft IDP and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
5.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable planning in the municipality	Final IDP annually developed and submitted to Council by 31 May 2024	Final IDP annually developed and submitted to Council by 31 May 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Final IDP and Council Resolution
6.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable planning in the municipality	Number of quarterly IDP Representative Forum meetings held by 30 June 2024	4 quarterly IDP Representative Forum meetings held by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Minutes and Attendance Registers
7.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable planning in the municipality	Final Top-layer SDBIP annually developed and submitted to Council by 30 June 2024	Final Top-layer SDBIP annually developed and submitted to Council by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Top-layer SDBIP and Council Resolution
8.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Number of quarterly performance reports on Top Layer SDBIP developed and submitted to Council by 30 June 2024	4 quarterly performance reports on Top Layer SDBIP developed and submitted to Council by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolution
9.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Annual Performance Report annually developed and submitted to Council by 31 August 2023	Annual Performance Report annually developed and submitted to Council by 31 August 2023	Date	Annually	31 Aug	-	1	31 Aug	N/A	1	Achieved	N/A	N/A	Report and Council Resolution
10.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Mid-year performance review report annually developed and submitted to Council by 31 January 2024	Mid-year performance review report annually developed and submitted to Council by 31 January 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
11.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Annual Report annually developed and submitted to Council by 31 January 2024	Annual Report annually developed and submitted to Council by 31 January 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolution
12.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Reviewed Organizational Performance Management Framework annually submitted to Council by 31 May 2024	Reviewed Organizational Performance Management Framework annually submitted to Council by 31 May 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Framework and Council Resolution
13.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP and Budget implementation progress against predetermined objectives	Number of quarterly IDP/Budget/PMS Steering Committee meetings held by 30 June 2024	4 quarterly IDP/Budget/PMS Steering Committee meetings held by 30 June 2024	Number	Quarterly	1	1	2	0	0	0	Not Achieved	Member of steering committee were not yet appointed.	Appointment of steering committee members and development of meeting schedule.	Minutes and Attendance Registers
14.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure MSCOA compliance	Number of monthly MSCOA and IT meetings held by 30 June 2024	12 monthly MSCOA and IT meetings held by 30 June 2024	Number	Monthly	3	3	6	0	0	0	Not Achieved	Member of steering committee were not yet appointed.	Appointment of steering committee members and development of meeting schedule.	Minutes and Attendance Registers

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
15.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of monthly departmental meetings held by 30 June 2024	12 monthly departmental meetings held by 30 June 2024	Number	Monthly	3	3	6	0	0	0	Not Achieved	Management busy with AG processes and other municipal engagements.	The target will be revised during the SDBIP revision and the revised planned meetings will be conducted in the next quarter.	Minutes and Attendance Registers
16.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of monthly management meetings held by 30 June 2024	12 monthly management meetings held by 30 June 2024	Number	Monthly	3	3	6	0	0	0	Not Achieved	Management busy with AG processes and other municipal engagements.	The target will be revised during the SDBIP revision and the revised planned meetings will be conducted in the next quarter.	Minutes and Attendance Registers
17.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly extended management meetings held by 30 June 2024	4 quarterly extended management meetings held by 30 June 2024	Number	Quarterly	1	1	2	0	0	0	Not Achieved	Management busy with AG processes and other municipal engagements.	The target will be revised during the SDBIP revision and the revised planned meetings will be conducted in the next quarter.	Minutes and Attendance Registers

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
18.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of Performance Agreements for Senior Managers and Accounting Officer developed and signed by 31 July 2023	6 Performance Agreements for Senior Managers and Accounting Officer developed and signed by 31 July 2023	Number	Annually	6	-	6		6	6	Achieved	N/A	N/A	Signed Performance Agreements
19.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Annual performance assessments conducted for the Municipal Manager and Managers reporting directly to the Municipal Manager by 30 September 2023	Annual performance assessments conducted for the Municipal Manager and Managers reporting directly to the Municipal Manager by 30 September 2023	Date	Annually	30 Sep	-	N/A	0	N/A	N/A	Not Achieved	Management busy with AG processes and other municipal engagements.	The Annual performance assessments for the Municipal Managers and managers reporting directly to the Municipal Manager will be conducted after AG conclusion.	Report and attendance registers
20.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly progress reports on Performance Management and Development Systems developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly progress reports on Performance Management and Development Systems developed and submitted to the Municipal Manager by 30 June 2024	Number	Annually	1	1	2	1	1	2	Achieved	N/A	N/A	Report and attendance registers
21.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of bi-annual external newsletters compiled and published by 30 June 2024	2 bi-annual external newsletters compiled and published by 30 June 2024	Number	Bi-annually	-	1	1	N/A	0	0	Not Achieved	The unit focused mostly on digital and social media for publicizing events of the Municipality	The target to be reviewed during SDBIP revision.	External Newsletters

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
22.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of quarterly reports on publicized municipal activities/events published on the municipal website by 30 June 2024	4 quarterly reports on publicized municipal activities/events published on the municipal website by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
23.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of quarterly municipal website reports compiled in line with MFMA section 75 by 30 June 2024	4 quarterly municipal website reports compiled in line with MFMA section 75 by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
24.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of bi-annual workshops on Policies held by 30 June 2024	2 bi-annual workshops on Policies held by 30 June 2024	Number	Bi-annually	-	1	1	N/A	1	1	Achieved	N/A	N/A	Invitation and Attendance Registers
25.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	Council committee itinerary annually developed and submitted to Council by 30 June 2024	Council committee itinerary annually developed and submitted to Council by 30 June	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Council committee itinerary and Council resolution
26.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly Council meetings held by 30 June 2024	4 quarterly Council meetings held by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Agenda and attendance registers
27.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly updated Council resolution registers developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly updated Council resolution registers developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Updated Council resolution registers

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
28.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	System of delegation developed and submitted to Council by 31 July	System of delegation developed and submitted to Council by 31 July	Date	Annually	31 Jul	-	1	1	N/A	1	Achieved	N/A	N/A	System of delegation and Council resolution
29.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Strategic risk management assessment register annually developed and submitted to the Municipal Manager by 30 June 2024	Strategic risk management assessment register annually developed and submitted to the Municipal Manager by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Assessment register and proof of submission to the Municipal Manager
30.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Number of quarterly reports on the monitoring of the strategic risk registers developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on the monitoring of the strategic risk registers developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
31.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Operational risk management assessment registers developed and submitted to the Municipal Manager by 30 June 2024	Operational risk management assessment registers developed and submitted to the Municipal Manager by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Assessment register
32.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Number of quarterly reports on the monitoring of the operational risk registers developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on the monitoring of the operational risk registers developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	1	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
33.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Number of risk management governance policies developed and submitted to Council by 30 June	5 risk management governance policies developed and submitted to Council by 30 June	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Policies and Council resolutions
34.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Number of quarterly reports on internal audit performed and submitted to the Audit and Performance Committee by 30 June 2024	4 quarterly reports on internal audit performed and submitted to the Audit and Performance Committee by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Audit and Performance Committee
35.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Internal Audit Policy annually adopted by Council by 30 June 2024	Internal Audit Policy annually adopted by Council by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Policy and Council Resolution
36.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Annual Internal Audit Charter approved by the Audit and Performance Committee by 30 June 2024	Annual Internal Audit Charter approved by the Audit and Performance Committee by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Internal Audit Charter and proof of submission to Audit and Performance Committee
37.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Number of quarterly Chief Audit Executive Forum Meetings attended by 30 June 2024	4 quarterly Chief Audit Executive Forum Meetings attended by 30 June 2024	Number	Quarterly	1	1	2	1	0	1	Not Achieved	The meeting was postponed. Awaiting the register) The meeting was held on 11/12/2023	Meeting to be held during the month of November 2023.	Attendance Registers

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
38.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	One- and three-year audit plans annually approved by the Audit and Performance Committee by 30 June 2024	One- and three-year audit plans annually approved by the Audit and Performance Committee by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Audit plans and proof of submission to Audit and Performance Committee
39.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Number of quarterly Audit and Performance Committee meetings held by 30 June 2024	4 quarterly Audit and Performance Committee meetings held by 30 June 2024	Number	Quarterly	1	1	2	1	1	1	Achieved	N/A	N/A	Minutes and Attendance Registers
40.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Number of quarterly Audit and Performance Committee reports developed and submitted to Council by 30 June 2024	4 quarterly Audit and Performance Committee reports developed and submitted to Council by 30 June 2024	Number	Quarterly	1	1	2	1	1	1	Achieved	N/A	N/A	Reports and Council Resolution
41.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To promote oversight and public accountability	Number of quarterly MPAC meetings held by 30 June 2024	4 quarterly MPAC meetings held by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Proof of submission to the Municipal Manager
42.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	Number of quarterly reports on Labour relations matters developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on Labour relations matters developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
43.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	Number of quarterly reports on Legal Services matters developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on Legal Services matters developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	1	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
44.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	% of SLAs, MOUs and MOAs reviewed per request by 30 June 2024	100% of SLAs, MOUs and MOAs reviewed per request by 30 June 2024	Percentage	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Request for review and list of reviewed SLA, MOU and MOA's
45.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	Number of quarterly reports on the development and gazettement of By-Laws developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on the development and gazettement of By-Laws developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	0	1	Not Achieved	No draft by-laws were submitted.	By-Laws report to be submitted in the next quarter.	Reports and proof of submission to the Municipal Manager
46.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly reports on Employment Equity Plan (EEP) reviewed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on Employment Equity Plan (EEP) reviewed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
47.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly reports on job descriptions developed/reviewed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on job descriptions developed/reviewed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
48.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of vacant budgeted positions filled by 30 June 2024	86 vacant budgeted positions filled by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report and appointment letters

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
49.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Work Skills Plan annually developed and submitted to LGSETA by 30 June 2024	Work Skills Plan annually developed and submitted to LGSETA by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Work Skills Plan and proof of submission to LGSETA
50.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly training reports developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly training reports developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
51.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide record management services	Number of quarterly records management reports developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly records management reports developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
52.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide auxiliary services	Number of quarterly facilities management services reports developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly facilities management services reports developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
53.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide IT services	Number of quarterly reports on IT developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on IT developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
54.	Basic Service Delivery and Infrastructure Development	Electricity	To provide electricity	% of queries on electricity quarterly attended to and resolved in JMLM by 30 June 2024	100% of queries on electricity attended to and resolved in JMLM by 30 June 2024	Percentage	Quarterly	100%	100%	200%	89%	96%	92.5%	Not Achieved	Late appointment of the service provider Slow progress in procurement of store items	4 service providers appointed. Fast track procurement of material	Reports, Electricity queries register and signed off job cards
55.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Upgrade of 2.2km of the Ncwelengwe Internal Road from gravel to paving blocks completed by 30 June 2024	Upgrade of 2.2km of the Ncwelengwe Internal Road from gravel to paving blocks completed by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
56.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Upgrade of 1.8km of the Gahuwe to Dithakong Access Road from gravel to paving blocks completed by 30 June 2024	Upgrade of 1.8km of the Gahuwe to Dithakong Access Road from gravel to paving blocks completed by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
57.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Number of quarterly progress reports on the blading of 1900km of roads developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly progress reports on the blading of 1900km of roads developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	475 km	475 km	950km	480,48 km	534,94km	101,542	Exceeded	Additional requests received from community.	N/A	Reports and proof of submission to the Municipal Manager
58.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Number of quarterly progress reports on road maintenance developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly progress reports on road maintenance developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
59.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of households served with quality basic water supply at Heuningvlei, Padstow, Esperanza/Churchill, Daxon 1&2, Gammakgatle, Dikhing, Madularanch, Bushbuck and Skerma by 30 June 2024	2800 households served with quality basic water supply at Heuningvlei, Padstow, Esperanza/Churchill, Daxon 1&2, Gammakgatle, Dikhing, Madularanch, Bushbuck and Skerma by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates
60.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of Boreholes Refurbished at Abbey, Dinokaneng, Lebonkeng & Rustfontein Wyk 10 by 30 June 2024	6 Boreholes Refurbished at Abbey, Dinokaneng, Lebonkeng & Rustfontein Wyk 10 by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates
61.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	% of queries on water quarterly attended to and resolved in JMLM by 30 June 2024	100% of queries on water quarterly attended to and resolved in JMLM by 30 June 2024	Percentage	Quarterly	100%	100%	100%	93%	90%	91.5%	Not Achieved	Late appointment of the service provider Slow progress in procurement of store items	4 service providers appointed. Fast track procurement of material	Reports
62.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of quarterly reports on Water Balance developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on Water Balance developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
63.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of households provided with Sanitation at Dithakong, Klein Eiffel, Eiffel and Rowell by 30 June 2024	405 households provided with Sanitation at Dithakong, Klein Eiffel, Eiffel and Rowell 1&2 by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
64.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	Number of quarterly Municipal Planning Tribunal meetings held in terms of SPLUMA by 30 June 2024	4 quarterly Municipal Planning Tribunal meetings held in terms of SPLUMA by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
65.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	% of land development applications quarterly processed as per request by 30 June 2024	100% of land development applications quarterly processed as per request by 30 June 2024	Percentage	Quarterly	100%	100%	100%	100%	100%	100%	Achieved	N/A	N/A	Reports
66.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	Land survey annually conducted by 30 June 2024	Land survey annually conducted by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report
67.	Basic Service Delivery and Infrastructure Development	Integrated human settlements	To promote integrated human settlement planning	Number of quarterly housing data collection reports developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly housing data collection reports developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
68.	Basic Service Delivery and Infrastructure Development	Integrated human settlements	To promote integrated human settlement planning	Number of quarterly housing consumer education reports submitted to the Municipal Manager by 30 June 2024	4 quarterly housing consumer education reports submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
69.	Basic Service Delivery and Infrastructure Development	Safe and Healthy Environments	To provide environmental management services	Number of quarterly environmental awareness campaigns held in 15 wards by 30 June 2024	4 quarterly environmental awareness campaigns held in 15 wards by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Attendance Registers

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
70.	Basic Service Delivery and Infrastructure Development	Safe and Healthy Environments	To provide environmental management services	Number of quarterly awareness campaigns held in 15 wards on the usage of recreational facilities by 30 June 2024	4 quarterly awareness campaigns held in 15 wards on the usage of recreational facilities by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Attendance Registers
71.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Number of quarterly disaster management awareness campaigns held in 15 wards by 30 June 2024	4 quarterly disaster management awareness campaigns held in 15 wards by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Attendance Registers
72.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Number of quarterly reports on Veld and Forest fire suppression and emergency incidents attended to developed and submitted by 30 June 2024	4 quarterly reports on Veld and Forest fire suppression and emergency incidents attended to developed and submitted by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports
73.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Number of households provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2024	818 households provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2024	Number	Quarterly	818	818	1636	818	845	1663	Achieved	N/A	N/A	Reports
74.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Number of Commercial businesses provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2024	57 Commercial businesses provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2024	Number	Quarterly	57	57	114	57	57	114	Achieved	N/A	N/A	Reports

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
75.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Number of quarterly reports on Hotazel landfill site developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on Hotazel landfill site developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
76.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Dithakong sports field renovated by 30 June 2024	Dithakong sports field renovated by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates
77.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number of sports fields maintained at Laxey, Ncwelengwe and Maphiniki by 30 June 2024	3 sports fields maintained at Laxey, Ncwelengwe and Maphiniki by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Reports
78.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Community hall constructed at Perdmondjie by 30 June 2024	Community hall constructed at Perdmondjie by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates
79.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number of community halls maintained at Gadiboe, Rusfontein Wyk 10, Penryn, Laxey and Vanzylsrus by 30 June 2024	5 community halls maintained at Gadiboe, Rusfontein Wyk 10, Penryn, Laxey and Vanzylsrus by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Reports

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
80.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Assessment of the Drivers Testing and Licensing Centres (DTLC) annually conducted by Department of Transport, Safety and Liaison by 31 December 2023	Assessment of the Drivers Testing and Licensing Centres (DTLC) annually conducted by Department of Transport, Safety and Liaison by 31 December 2023	Date	Annually	-	31 Dec	31 Dec	N/A	0	0	Not Achieved	Network and communication system not yet installed.	Assessment of the Drivers Testing and Licensing Centres (DTLC) annually to be conducted in the fourth quarter.	Report
81.	Basic Service Delivery and Infrastructure Development	Community Development	To provide refuse removal	Number of external audits performed on landfill sites by 30 June 2024	2 external audits performed on landfill sites by 30 June 2024	Number	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Reports
82.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Number of quarterly compliance reports on Section 16 of NEMA developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly compliance reports on Section 16 of NEMA developed and submitted by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
83.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Integrated Waste Management Plan annually reviewed by 30 June 2024	Integrated Waste Management Plan annually reviewed by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Integrated Waste Management Plan and Council Resolution

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
84.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To promote the interests and rights of targeted groups – women, children, youth, elderly, people living with disabilities, people living with HIV/AIDS	Number of quarterly reports on the implementation of the Local AIDS Council (LAC) developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on the implementation of the Local AIDS Council (LAC) developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	0	0	0	Not achieved	Civil society not yet established.	Civil society will be established in the next quarter. Local AIDS Council will be established in the fourth quarter.	Reports and proof of submission to the Municipal Manager
85.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To promote the interests and rights of targeted groups – women, children, youth, elderly, people living with disabilities, people living with HIV/AIDS	Number of quarterly reports on Special Interest Groups programmes developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on Special Interest Groups programmes developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
86.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Business plan for the requisition of funds for libraries annually developed by 31 March 2024	Business plan for the requisition of funds for libraries annually developed by 31 March 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Business Plan
87.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Memorandum of Understanding (MOU) on library services annually adopted by Council and submitted to DSAC by 30 June 2024	Memorandum of Understanding (MOU) on library services annually adopted by Council and submitted to DSAC by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	MOU, Council resolution and proof of submission to DSAC

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
88.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number quarterly reports on library programmes developed and submitted to the Municipal Manager and the Department of Sport, Arts and Culture by 30 June 2024	4 quarterly reports on library programmes developed and submitted to the Municipal Manager and the Department of Sport, Arts and Culture by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports, and Proof of submission to the Municipal Manager and DSAC
89.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number of cemeteries fenced at Slough, Klein Damrose, Adalerly, Logaganeng, and Mahukubung by 30 June 2024	5 cemeteries fenced at Slough, Klein Damrose, Adalerly, Logaganeng, and Mahukubung by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report
90.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of quarterly Ward Committee meetings held by 30 June 2024	180 quarterly Ward Committee meetings held by 30 June 2024	Date	Annually	45	45	90	21	69	90	Achieved	N/A	N/A	Reports and attendance registers
91.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To promote good intergovernmental-relation in the municipality	Number of quarterly Speaker's Forum meetings coordinated by 30 June 2024	4 quarterly Speaker's Forum meetings coordinated by 30 June 2024	Number	Quarterly	1	1	2	0	1	1	Not achieved	The Chairperson was not available due to other commitment	The meeting will be held on the next quarter	Reports
92.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To promote achievement of a clean annual audit outcome for the municipality	Audit Action Plan annually developed and adopted by Council by 31 January 2024	Audit Action Plan annually developed and adopted by Council by 31 January 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Audit Action Plan and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
93.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To promote achievement of a clean annual audit outcome for the municipality	Number of quarterly reports on the implementation of the audit action plan developed and submitted to Council and Treasury by 30 June 2024	4 quarterly reports on the implementation of the audit action plan developed and submitted to Council and Treasury by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports, Council Resolution and proof of submission to Treasury
94.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly cashbook and bank reconciliation reports developed and submitted to the Municipal Manager by 30 June 2024	12 monthly cashbook and bank reconciliation reports developed and submitted to the Municipal Manager by 30 June 2024	Number	Monthly	3	3	6	2	4	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
95.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Annual Financial Statements and supporting schedules submitted to AGSA by 31 August 2023	Annual Financial Statements and supporting schedules submitted to AGSA by 31 August 2023	Date	Annually	31 Aug	-	31 Aug	1 Sept	N/A	1 Sept	Not achieved	The Municipality officials were struggling with network connectivity throughout the week from the 29 th right up until submitted AFS on the 31 st of August 2023.	The AFS was eventually submitted.	Annual Financial Statements and supporting schedules and proof of submission to AGSA
96.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly reports on timeous billing and mailing of accounts to customers developed and submitted to the Municipal Manager by 30 June 2024	12 monthly reports on timeous billing and mailing of accounts to customers developed and submitted to the Municipal Manager by 30 June 2024	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
97.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on bad debts written off developed and submitted to Council by 30 June	4 quarterly reports on bad debts written off developed and submitted to Council by 30 June	Number	Quarterly	1	1	2	1	0	1	Not Achieved	The report developed and awaiting council approval.	The report to be submitted in the next council.	Reports and Council Resolutions
98.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly reports on debtors' reconciliation developed and submitted to the Municipal Manager by 30 June 2024	12 monthly reports on debtors' reconciliation developed and submitted to the Municipal Manager by 30 June 2024	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
99.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Indigent register annually developed and submitted to Council by 30 June 2024	Indigent register annually developed and submitted to Council by 30 June 2024	Date	Annually	.	.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Indigent Register and Council Resolution
100.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Draft Budget annually compiled and submitted to Council by 31 March 2024	Draft Budget annually compiled and submitted to Council by 31 March 2024	Date	Annually	.	.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Draft Budget and Council Resolution
101.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Adjustment Budget annually compiled and submitted to Council by 28 February 2024	Adjustment Budget annually compiled and submitted to Council by 28 February 2024	Date	Annually	.	.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Adjustment Budget and Council Resolution
102.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Final Budget annually compiled and submitted to Council by 31 May 2024	Final Budget annually compiled and submitted to Council by 31 May 2024	Date	Annually	.	.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Final Budget and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
103.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly Section 71 reports developed and submitted to the Municipal Manager and Treasury by 30 June 2024	12 monthly Section 71 reports developed and submitted to the Municipal Manager and Treasury by 30 June 2024	Number	Monthly	3	3	6	2	2	4	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager and Treasury
104.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Section 72 report annually developed and submitted to Council by 31 January 2024	Section 72 report annually developed and submitted to Council by 31 January 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolution
105.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on withdrawals developed and submitted to Council and Treasury by 30 June 2024	4 quarterly reports on withdrawals developed and submitted to Council and Treasury by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions
106.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly conditional grants expenditure reports developed and submitted to the Municipal Manager and Treasury by 30 June 2024	12 monthly conditional grants expenditure reports developed and submitted to the Municipal Manager and Treasury by 30 June 2024	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager and Treasury
107.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on investments made developed and submitted to Council and Treasury by 30 June 2024	4 quarterly reports on investments made developed and submitted to Council and Treasury by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
108.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly updated contract registers submitted to Council by 30 June 2024	4 quarterly updated contract registers submitted to Council by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Contract Registers and Council Resolutions
109.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly reports on inventory stock counts developed and submitted to the Municipal Manager and Treasury by 30 June 2024	12 monthly reports on inventory stock counts developed and submitted to the Municipal Manager and Treasury by 30 June 2024	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager and Treasury
110.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Procurement plan annually developed and submitted to Council and Treasury by 30 September 2024	Procurement plan annually developed and submitted to Council and Treasury by 30 September 2024	Date	Annually	30 Sep	-	30 Sep	1	N/A	1	Achieved	N/A	N/A	Procurement plan and Council Resolutions
111.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly procurement plan monitoring reports developed and submitted to Council by 30 June 2024	4 quarterly procurement plan monitoring reports developed and submitted to Council by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions
112.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on the monitoring of the performance of contracts developed and submitted to Council by 30 June 2024	4 quarterly reports on the monitoring of the performance of contracts developed and submitted to Council by 30 June 2024	Number	Quarterly	1	1	1	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
113.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure developed and submitted to the Municipal Manager by 30 June 2024	12 monthly reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure developed and submitted to the Municipal Manager by 30 June 2024	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
114.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To ensure that the municipal assets are properly safeguarded	Number of quarterly updated GRAP compliant asset registers developed and submitted to Office of the Auditor General by 30 June 2024	4 quarterly updated GRAP compliant asset registers developed and submitted to Office of the Auditor General by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions
115.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To ensure that the municipal assets are properly safeguarded	Number of quarterly reports on the physical verification of assets approved by Council and submitted to Office of the Auditor General by 30 June 2024	4 quarterly reports on the physical verification of assets approved by Council and submitted to Office of the Auditor General by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions
116.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To ensure that the municipal assets are properly safeguarded	Disposal report annually approved by Council and submitted to Office of the Auditor General by 30 June 2024	Disposal report annually approved by Council and submitted to Office of the Auditor General by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report, Council Resolution and proof of submission to AG
117.	Local Economic Development	Local Economic Development	To promote local economic development	Number of jobs created through infrastructure projects by 30 June 2024	240 jobs created through infrastructure projects by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL QUARTERLY PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
118.	Local Economic Development	Local Economic Development	To promote local economic development	Number of quarterly reports on SMMEs developed and submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on SMMEs developed and submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
119.	Local Economic Development	Local Economic Development	To promote local economic development	Number of quarterly reports on coordinated and supported Local Economic Development Projects submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on coordinated and supported Local Economic Development Projects submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
120.	Local Economic Development	Local Economic Development	To promote local economic development	LED summit annually held by 30 June 2024	LED summit annually held by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report
121.	Local Economic Development	Local Economic Development	To promote local economic development	SMME Funding Policy annually reviewed by 30 June 2024	SMME Funding Policy annually reviewed by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Policy and Council Resolution
122.	Local Economic Development	Local Economic Development	To enhance tourism development	Tourism exhibition annually attended by 30 June 2024	Tourism exhibition annually attended by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report
123.	Local Economic Development	Local Economic Development	To enhance tourism development	Number of quarterly reports on tourism attraction sites identified submitted to the Municipal Manager by 30 June 2024	4 quarterly reports on tourism attraction sites identified submitted to the Municipal Manager by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

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								Q1	Q2	Mid-Year	Q1	Q2	Mid-Year				
124.	Local Economic Development	Local Economic Development	To enhance tourism development	Tourism Marketing Strategy developed by 30 June 2024	Tourism Marketing Strategy developed by 30 June 2024	Date	Annually	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Strategy and Council Resolution
125.	Local Economic Development	Local Economic Development	To enhance tourism development	Number of quarterly tourism promotion events participated in by 30 June 2024	4 quarterly tourism promotion events participated in by 30 June 2024	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Attendance Registers

Section 14: Municipal Manager's Quality Certificate

Section 14: Municipal Manager's Quality Certificate

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

NC 451

QUALITY CERTIFICATE

I, Boipelo Dorcas Motlhaping, Municipal Manager of Joe Morolong Local Municipality, hereby certify that-

(mark as appropriate)

☐

The monthly budget statements

☐

The quarterly report on the implementation of the budget and financial state of affairs of the municipality

☒

The mid-year budget and performance assessment

For the 1st Semester of 2023/24 FY has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

PRINT NAME:..... Boipelo Dorcas Motlhaping.....

Municipal Manager of JOE MOROLONG LOCAL MUNICIPALITY (NC 451)

Signature: Boipelo Dorcas Motlhaping

Date : 25/01/2024